



SOLVER for Retail

Get Complete Insight

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Introduction

The purpose of this white paper is to provide an overview of Solver. With frequent, automated cloud updates, the solution is continuously being enhanced to drive faster, better decisions across its global customer base. For the latest information or to discuss your specific needs, please contact your local Solver partner, visit Solver's web-site or email us at info@solverglobal.com.

Check out the <u>Solver Showcase</u> page for hundreds of reporting, planning and dashboard examples.

Product Summary

Solver provides a single, cloud-based solution that automates reporting and planning processes, and supports faster and better decisions based on key information from across the organization's data sources. Key benefits that Solver provides include:

- A top-rated <u>Corporate Performance Management (CPM) solution</u> by G2 based on user satisfaction
- Global partner channel with industry expertise to help you whenever and wherever
- Cloud software, support, and upgrades packaged into a subscription price providing unmatched ROI over traditional CPM solutions
- Built for business users to manage the entire solution without the need for developers
- Executive and management data from across the organization that is easily accessible in ONE place with Solver's intelligent data warehouse
- Solver's multi-tenant cloud application provides quick initiation, SOC 2 compliance, automatic software upgrades, and scalability at one's convenience
- Solver provides the power and the familiarity of cloud-connected Excel to solve the most complex formula and layout requirements for reporting and planning template designers
- Easy-to-use, pre-built integration to Power BI, the world's #1 visualization solution
- Fast and cost effective integrations provided with Solver's wizard-driven CSV, SQL, and prebuilt ERP/CRM Connectors
- Unlimited access to reports and dashboards from secure web portal
- Hybrid cloud option provides customers with real-time cloud reporting capabilities for their on-premise ERP system





Company Summary

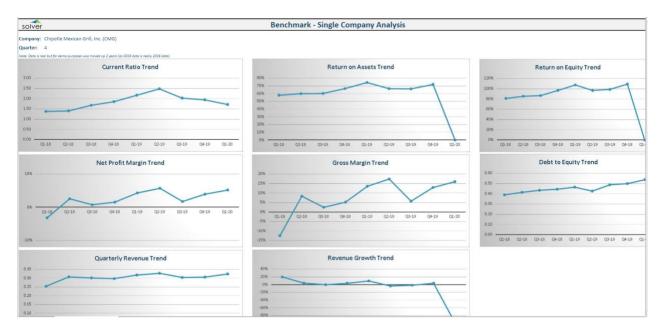
Solver, Inc. is redefining the category of cloud-based reporting and planning. The Solver solution is built to enable faster and better business decisions across the entire organization. Solver combines financial and other key data into a single tool, powered by the most flexible report and planning form designer on the market. Organizations use this solution to automate and streamline financial and operational reports, consolidations, and budgeting and forecasting processes. Solver empowers users with complete insight that drives intelligent decisions and competitive advantages. Headquartered in the United States, Solver, Inc. has more than a dozen offices and hundreds of partners globally that provide local and industry expertise. To learn more, visit www.solverglobal.com.

Benchmark – Single Company Analysis

This dashboard example compares key financials between your own company and selected Retail companies. It shows the capability of using the Solver Data Copyright ©2020, Solver. All rights reserved. Visit us: www.solverglobal.com Solver White Paper | Page 2



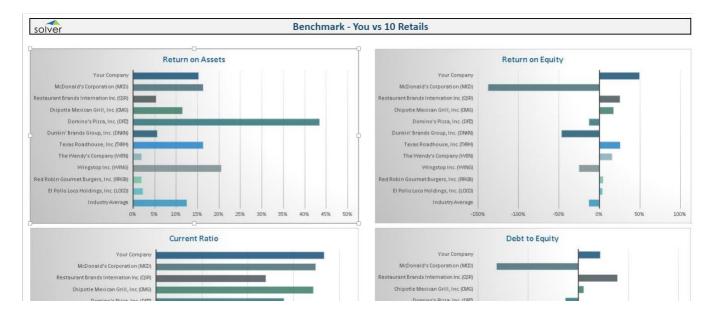
Warehouse to load data from external data sources and then to design dashboards with the Solver for user-friendly graphical analysis, in this case used for benchmarking.





Benchmark – You vs 10 Retail Companies

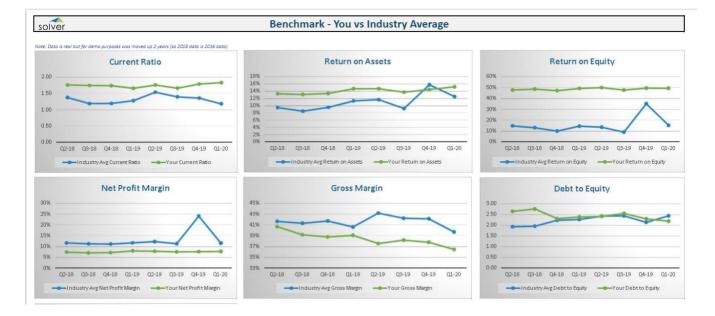
This dashboard example compares key financials between your own company and selected Retail companies. It shows the capability of using the Solver Data Warehouse to load data from external data sources and then to design dashboards with Solver for user-friendly graphical analysis, in this case used for benchmarking.





Benchmark – You vs Industry Average

This dashboard example compares key financials between your own company and selected Retail companies. It shows the capability of using the Solver Data Warehouse to load data from external data sources and then to design dashboards with Solver for user-friendly graphical analysis, in this case used for benchmarking.





R99 – Retail Benchmark

This report example compares key financials between your own company and selected Retail companies. It shows the capability of using the Solver Data Warehouse to load data from external data sources and then to design reports used for benchmarking.

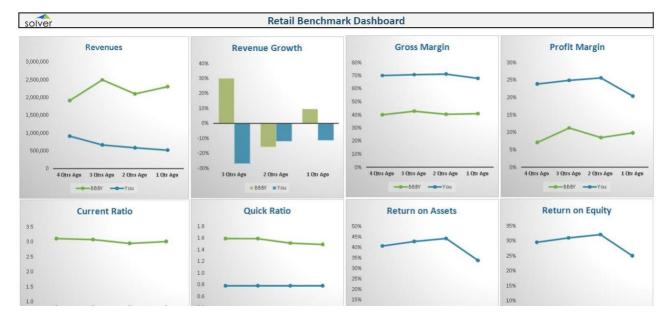
Current Qtr:	2023 1								
				INCO	1E STATEMENT				
		Yr - 2022	Yr - 2021	Yr - 2019			LAST FOUR Q	QUARTERS	
Period Ending		Last Year	2 Yrs Ago	3 Yrs Ago	Period Ending	FY Q4	FY Q3	FY Q2	FY (
Total Revenue		693,394,773	789,382,658		Total Revenue			59,313,230	52,59
Cost of Revenue			(189,175,394)	,	Cost of Revenue	27,452,596		17,006,382	16,81
Gross Profit		902,103,642	978,558,052	139,764,707	Gross Profit	64,740,895	47,721,513	42,306,849	35,78
	Operating Expenses				Operating Expenses				
	Research Development	36,307,013	34,825,918	4,956,196	Research Development	4,387,096	3,176,863	2,783,535	2,57
	Selling General and Administrative	288,035,648	276,285,558	39,319,134	Selling General and Administrative	34,804,318		22,082,737	20,40
	Non Recurring Others	7,261,399 4,840,944	6,965,169 4,643,458	991,235 660,827	Non Recurring Others	877,420 584,946	635,375 423,583	556,706 371,137	51 34
	warmer a	4,040,244	4,040,400	000,027	overely.	504,540	420,000	37237	54
	Total Operating Expenses	336,445,004	322,720,103	45,927,392	Total Operating Expenses	40,653,780	29,438,939	25,794,115	23,83
Operating Incom	ne or Loss	565,658,638	655,837,949	93,837,315	Operating Income or Loss	24,087,115	18,282,574	16,512,734	11,95
	Income from Continuing Operations				Income from Continuing Operations				
	Total Other Income/Expenses Net	4,840,944	4,643,458	660,827	Total Other Income/Expenses Net	584,946	423,583	371,137	34
	Earnings Before Interest And Taxes	570,499,582	660,481,407	94,498,142	Earnings Before Interest And Taxes	24,672,061	18,706,157	16,883,871	12,29
	Interest Expense	2,420,455	2,321,711	330,408	Interest Expense	292,474	211,792	185,569	17
	Income Before Tax	568,079,127	658,159,696	94,167,734	Income Before Tax	24,379,587		16,698,302	12,12
	Income Tax Expense	19,363,744	18,573,822	2,643,306	Income Tax Expense	2,339,786	1,694,327	1,484,555	1,37
Enter Symbol:	BBBY	Statement new symb		refresh after ent	Sample Retail Tickers: BBBY (Bed Bath & Beyond)				
				INICO					
				INCO	IE STATEMENT Bed Bath & Beyond Inc. (BBBY) On Dec 23: 57.46 Down 0.12 (I				
Bed Bath & Bevond I	Inc. (BBBY) On Dec 23: 57.46 Down 0.12	0.21%)				21%)			
	Inc. (BBBY) On Dec 23: 57.46 Down 0.12					-			
Bed Bath & Beyond I Period Ending	Inc. (BBBY) On Dec 23: 57.46 Down 0.12	26-Feb-			Period Ending	27-Aug-1	1 28-May-11		
Period Ending Total Revenue	Inc. (BBBY) On Dec 23: 57.46 Down 0.12	26-Feb - 8,758,5	03 7,828,793	7,208,340	Period Ending Total Revenue	27-Aug-1 2,314,06	4 2,109,951	2,504,967	1,92
Period Ending Total Revenue Cost of Revenue	Inc. (BBBY) On Dec 23: 57.46 Down 0.12	26-Feb - 8,758, 50 5,135,5	7,828,793 7,828,793 4 ,620,674	7,208,340 4,335,104	Period Ending	27-Aug-1 2,314,06 1,363,06	4 2,109,951 5 1,252,379	2,504,967	1,92 1,14
Period Ending Total Revenue Cost of Revenue		26-Feb - 8,758,5	7,828,793 7,828,793 4 ,620,674	7,208,340 4,335,104	Period Ending Total Revenue Cost of Revenue Gross Profit	27-Aug-1 2,314,06	4 2,109,951 5 1,252,379	2,504,967	1,92 1,14
Period Ending Total Revenue Cost of Revenue	Operating Expenses	26-Feb - 8,758, 50 5,135,5	7,828,793 7,828,793 4 ,620,674	7,208,340 4,335,104	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses	27-Aug-1 2,314,06 1,363,06	4 2,109,951 5 1,252,379	2,504,967	29-M 1,92 1,14 77
Period Ending Total Revenue Cost of Revenue	Operating Expenses Research Development	26-Feb - 8,758,5 5,135,5 3,622,9	03 7,828,793 74 4,620,674 29 3,208,119	7,208,340 4,335,104 2,873,236	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development	27-Aug-1 2,314,06 1,363,06 950,99	4 2,109,951 5 1,252,379 9 857,572	2,504,967 1,428,500 2 1,076,467	1,92 1,14 77
Period Ending Total Revenue Cost of Revenue	Operating Expenses Research Development Selling General and Administrati	26-Feb - 8,758,5 5,135,5 3,622,9	03 7,828,793 74 4,620,674 29 3,208,119	7,208,340 4,335,104 2,873,236	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat	27-Aug-1 2,314,06 1,363,06 950,99	4 2,109,951 5 1,252,379 9 857,572	2,504,967 1,428,500 2 1,076,467	1,92 1,14
Period Ending Total Revenue Cost of Revenue	Operating Expenses Research Development	26-Feb - 8,758,5 5,135,5 3,622,9	03 7,828,793 74 4,620,674 29 3,208,119	7,208,340 4,335,104 2,873,236	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development	27-Aug-1 2,314,06 1,363,06 950,99	4 2,109,951 5 1,252,379 9 857,572	2,504,967 1,428,500 2 1,076,467	1,92 1,14 77
Period Ending Total Revenue Cost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring	26-Feb - 8,758,5 5,135,5 3,622,9	03 7,828,793 74 4,620,674 29 3,208,119	7,208,340 4,335,104 2,873,236	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring	27-Aug-1 2,314,06 1,363,06 950,99	4 2,109,951 5 1,252,379 9 857,572	2,504,967 1,428,500 1,076,467 615,415	1,92 1,14 77
Period Ending fotal Revenue cost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses	26-Feb - 8,758,5 5,135,5 3,622,9	03 7,828,793 74 4,620,674 29 3,208,119 71 2,227,432 	7,208,340 4,335,104 2,873,236 - 2,199,340 - -	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others	27-Aug-1 2,314,06 1,363,06 950,99	4 2,109,951 5 1,252,379 9 857,572 3 568,624 	2,504,967 1,428,500 2 1,076,467 4 615,415 - -	1,92 1,14 77 54
Veriod Ending otal Revenue iost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses or Loss	26-Feb- 8,758,5 5,135,5 3,622,9 ve 2,334,4 1,288,4	03 7,828,793 74 4,620,674 29 3,208,119 71 2,227,432 	7,208,340 4,335,104 2,873,236 - 2,199,340 - -	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others Total Operating Expenses Operating Income or Loss	27-Aug-1 2,314,06 1,363,06 950,99 ve 579,36 371,63	4 2,109,951 5 1,252,379 9 857,572 3 568,624 	2,504,967 1,428,500 2 1,076,467 4 615,415 - -	1,92 1,14 77 54
Period Ending fotal Revenue Cost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses or Loss Income from Continuing Operat	26-Feb- 8,758,5 5,135,5 3,622,9 ve 2,334,4 1,288,4 ions	03 7,828,793 74 4,620,674 29 3,208,119 71 2,227,432 58 980,687	7,208,340 4,335,104 2,873,236 - 2,199,340 - - - 673,896	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others Total Operating Expenses Operating Income or Loss Income from Continuing Opera	27-Aug-1 2,314,06 1,363,06 950,99 ve 579,36 371,63	4 2,109,951 5 1,252,379 9 857,572 3 568,624 6 288,948	2,504,967 1,428,500 2,1,076,467 4,615,415 - - - - - - - - - - - - -	1,92 1,14 77 54
Period Ending fotal Revenue Cost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses or Loss Income from Continuing Operat Total Other Income/Expenses N	26-Feb- 8,758,5 5,135,5 3,622,9 ve 2,334,4 1,288,4 tions tt 4,5	3 7,828,793 7 4,620,674 4 4,620,674 29 3,208,119 - - 71 2,227,432 - - - - - - - - - - 58 980,687 20 4,568	7,208,340 4,335,104 2,873,236 - - - - - - - - - - - - - - - - - - -	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others Total Operating Expenses Operating Income or Loss Income from Continuing Opera Total Other Income/Expenses N	27-Aug-1 2,314,06 1,363,06 950,99 ve 579,36 371,63 dions et	4 2,109,951 5 1,252,379 9 857,572 6 288,948 - 552	2,504,967 1,428,500 1,076,467 615,415	1,92 1,14 77 54
Period Ending	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses or Loss Income from Continuing Operat	26-Feb- 8,758,5 5,135,5 3,622,9 ve 2,334,4 1,288,4 tions tt 4,5	3 7,828,793 7 4,620,674 4 4,620,674 29 3,208,119 - - 71 2,227,432 - - - - - - - - - - 58 980,687 20 4,568	7,208,340 4,335,104 2,873,236 - - - - - - - - - - - - - - - - - - -	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others Total Operating Expenses Operating Income or Loss Income from Continuing Opera	27-Aug-1 2,314,06 1,363,06 950,99 ve 579,36 371,63 dions et	4 2,109,951 5 1,252,379 9 857,572 6 288,948 - 552	2,504,967 1,428,500 1,076,467 615,415	1,92 1,14 77 54
Period Ending fotal Revenue Cost of Revenue	Operating Expenses Research Development Selling General and Administrati Non Recurring Others Total Operating Expenses or Loss Income from Continuing Operat Total Other Income/Expenses N Earnings Before Interest And Tax	26-Feb- 8,758,5 5,135,5 3,622,9 ve 2,334,4 1,288,4 tions tt 4,5	7,828,793 4,620,674 4,620,674 29 3,208,119 - 58 980,687 985,255 	7,208,340 4,335,104 2,873,236 - - - - - - - - - - - - - - - - - - -	Period Ending Total Revenue Cost of Revenue Gross Profit Operating Expenses Research Development Selling General and Administrat Non Recurring Others Total Operating Expenses Operating Income or Loss Income from Continuing Opera Total Other Income/Expenses N Earnings Before Interest And Ta	27-Aug-1 2,314,06 1,363,06 950,99 ve 579,36 371,63 dions et	4 2,109,951 5 1,252,379 9 857,572 3 568,624 6 288,948 4 289,500 4 289,500	2,504,967 1,428,500 2,1076,467 4,615,415 - - - - - - - - - - - - -	1,92 1,14 77



Key Performance Indicators

Profit & Loss	Ratios			Last 3 Years			Last 4 Q	uarters	
Company	KPI	Formula	3 Yrs	2 Yrs	LY	4 Qtrs Ago	3 Qtrs Ago	2 Qtrs Ago	1 Qtr Ago
BBBY	Revenues	Total Revenue	7,208,340	7,828,793	8,758,503	1,923,051	2,504,967	2,109,951	2,314,064
You	Revenues		1,133,317	7,893,827	6,933,948	921,935	673,217	593,132	525,965
BBBY	Revenue Growth	(Curr Per Rev-Last Per Rev)/Last Per Rev		8.6%	11.9%		30.3%	-15.8%	9.7%
You	Revenue Growth		5.5%	6.7%	9.0%		-27.0%	-11.9%	-11.3%
BBBY	Gross Margin	(Revenues-COGS)/Revenues	39.9%	41.0%	41.4%	40.3%	43.0%	40.6%	41.1%
You	Gross Margin					70.2%	70.9%	71.3%	68.0%
BBBY	Profit Margin	Net Profit/Revenues	5.9%	7.7%	9.0%	7.2%	11.3%	8.6%	9.9%
You	Profit Margin					23.9%	25.0%	25.6%	20.4%

Balance Shee	t Ratios			Last 3 Year	s		Last 4 C	luarters	
Company	KPI		3 Yrs	2 Yrs	LY	4 Qtrs Ago	3 Qtrs Ago	2 Qtrs Ago	1 Qtr Ago
BBBY	Current ratio	Current Assets / Current Liabilities				3.1	3.1	3.0	3.0
You	Current ratio					0.8	0.8	0.8	0.8
BBBY	Quick ratio	(Current Assets - Inventory) / Curr Liab.				1.6	1.6	1.5	1.5
You	Quick ratio					0.8	0.8	0.8	0.8
BBBY	Return on Assets	Net Income After Tax / Total Assets				2.6%	5.0%	3.1%	4.0%
You	Return on Assets					40.7%	42.9%	44.3%	33.9%
BBBY	Return on Equity	Net Income After Tax / Total Equity				3.6%	7.2%	4.6%	5.9%
You	Return on Equity					29.6%	31.1%	32.2%	25.1%





RET02 – Executive Dashboard

This is an example of an executive dashboard that provides easy analysis of key financial metrics. It includes actual versus budgeted revenue and profit charts as well as inforamtion about top products and top stores.

In this sample dashboard, the following information is included:

- Actual vs Budgeted Revenues drill to Region and then to Store
- Actual vs Budgeted Revenues twelve month trend
- Actual vs Budgeted Profit drill to Region and then to Store
- Actual vs Budgeted Profit twelve month trend
- Top 5 Products
- Top 5 Stores
- Revenue per Full Time Equivalent (FTE) drill to Store

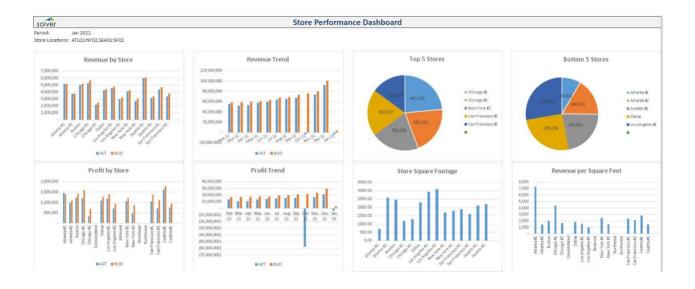




RET03 – Store Dashboard

This dashboard example focuses on performance metrics for Stores and the related roll-up levels (like State and region). The following information is included:

- Revenue per Region drill to Store
- Revenue Actual vs Budget Trend twelve month trend
- Profit per Store ranked by Store
- Profit Trend Actual vs Budget
- Revenue per Square Feet ranked
- Top 5 Stores ranked
- Bottom 5 Stores ranked





RET04 – Product Analysis Dashboard

This dashboard example focuses on Product performance and provides easy analysis of Sales, Gross Margin, and Top/Bottom Products. In the filter shown in the top left corner, one or many stores can be selected for inclusion in the analysis. Note: If your product data does not include all related expenses by product, you can use Solver's Planning module to perform Allocations of expenses at any level. The following information is included in this example:

- Sales by Product Class drill to Product, ranked
- Actual vs Budget Sales Trend twelve month trend
- Gross Margin by Product (drill to Store)
- Gross Margin Trend twelve month trend
- Top 5 Products drill to Quarters
- Bottom 5 Products drill to Quarters





RET08 – Sales Variance by Product Class

This is a report example that shows how you can use Solver to design detailed or summarized reports that includes rich formatting.

SOlver Sales Report Variance by Product Class						F						
		Bed &	Bath			Dining & Er	ntertainmen	t		Kitchen &	k Food	
Store Name		Decembe	er, 2023			December, 2023		December, 2023				
	Actual	Last Year	Var (%)	Variance	Actual	Last Year	Var (%)	Variance	Actual	Last Year	Var (%)	Variance
Midwest												
Chicago #1	2,522,125	2,231,192 (13%	290,933	180,651	184,524	-2%	(3,873)	140,583	160,233 🌘	-12%	(19,649)
Chicago #2	2,475,967	2,161,862 (15%	314,105	176,774	176,726	0%	47	137,812	154,356 🌘	-11%	(16,544)
Northeast												
Boston	3,155,159	3,035,885 (9 4%	119,274	205,035	231,730	-12%	(26,696)	172,265	214,121 🄇	-20%	(41,856)
New York #1	3,041,293	2,593,665 (17%	447,628	199,088	195,799	2%	3,289	169,036	183,658 🌘	-8%	(14,623)
New York #2	3,210,173	3,060,243 (5%	149,930	217,246	239,588	9%	(22,342)	177,136	219,569 🌘	-19%	(42,432)
Northwest												
Seattle #1	2,298,527	1,914,397 (20%	384,129	149,177	145,985	2%	3,191	127,070	135,193 🄇	-6%	(8,123)
Seattle #2	3,198,558	2,784,708 (15%	413,850	207,768	211,203	-2%	(3,434)	174,880	193,966 🌘	-10%	(19,086)
Southeast												
Atlanta #1	635,435	550,852 (15%	84,583	42,804	42,744	0%	60	36,163	38,280 🄇	-6%	(2,118)
Atlanta #2	2.070.895	1.888.384 (10%	182.511	129.408	142.372	-9%	(12.964)	115.707	132.057 (-12%	(16.350)



1.00

RET09 – Sales by Product Class

This report example focuses on sales performance by Product and Product class. In the first four columns it compares sales for the current month with the same month in the prior year, including variance amount and percent variance. In the next columns it lists sales for each month up to the current month the report was run for, and following that it lists each of the same months from the prior year. In the charts at the bottom of the report (not fully visible in the screenshot) it ranks the products by sales amount as well as shows the trend for current and prior year.

solver																
Sales by	/ Product Class															
Solver Holdi	•															
solver Holdi	ng															
			Septembe	r, 2023		Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23		Jan-22
	Account Descriptions	Actual	Last Year	Variance	Var (%)	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual YTD	Act
Bed & Bath																
	Bath Robes	1,900	1,700	200	12%	2,660	1,615	3,135	2,375	1,900	2,565	1,140	1,140	1,900	18,430	3,100
	King Super Bed	33,740	20,230	13,510	67%	10,845	19,280	37,355	31,330	24,100	27,715	20,485	22,895	33,740	227,745	7,140
	Queen Platform Bed	33,000	21,780	11,220	52%	21,120	14,520	26,400	21,120	17,160	21,120	17,160	19,800	33,000	191,400	16,940
Dining & En	tertainment															
	Napkins de Silky	1,792	1,898	(106)	-6%	1,856	1,536	2,240	1,728	1,472	1,664	1,216	1,472	1,792	14,976	2,117
	Table Cloth Galore	1,872	1,032	840	81%	2,418	1,872	2,340	1,716	1,248	1,482	1,248	1,404	1,872	15,600	2,236
Furniture																
	Captain's Table	21,330	12,640	8,690	69%	6,320	10,270	24,490	18,170	15,800	18,960	13,430	14,220	21,330	142,988	4,740
	Floating Sky Chair	10,660	11,687	(1,027)	9%	7,380	8,610	11,070	8,200	6,560	8,200	5,330	6,970	10,660	72,978	8,866
	Mega Party Table	14,000	12,410	1,590	13%	9,800	16,800	28,700	22,400	11,200	14,700	7,700	9,100	14,000	134,398	8,760
Gitchen & Fo	bod															
	Betty's Big Plates	1,740	1,725	15	1%	660	1,020	1,560	1,320	1,140	1,200	840	960	1,740	10,438	1,035
	Chef's Sillverware	1,672	1,235	437	35%	988	1,444	2,660	2,128	1,444	1,292	988	1,140	1,672	13,754	950
	Total Revenue	121,705	86,335	35,370	41%	64,046	76,966	139,948	110,486	82,023	98,897	69,536	79,100	121,705	842,708	55,882

RET10 – Sales by Store

This report example shows Sales by Store, grouped by Region. In the columns is lists Actual data for the current month compared to the same month in the prior



year with variances. Following that is shows year-to-date sales for the current year versus last year and versus budgeted sales. Exception colors helps the user to easily find positive and negative variances.

		Decembe	r. 2023		YTD	YTD		YTD	YTD	
Store Name	Actual	Last Year	Variance (%)	Variance	Actual	Last Year	Variance	Actual	Plan	Variance
Midwest										
Chicago #1	294,469	282,958 🤇	4%	11,511	4,860,293	4,542,568	317,726	4,860,293	4,707,073	153,22
Chicago #2	196,313	203,376 🄇	-3%	(7,063)	4,774,625	4,401,006	373,619	4,774,625	4,579,943	194,68
Northeast										
Boston	942,302	1,008,039 🄇	-7%	(65,737)	5,978,699	6,105,022	(126,323)	5,978,699	6,009,333	(30,63
Southeast										
Atlanta #1	111,812	104,434 (7%	7,378	1,218,194	1,109,979	108,214	1,218,194	1,233,705	(15,51
Atlanta #2	805,872	783,708 🤇	3%	22,164	3,939,574	3,750,246	189,329	3,939,574	3,859,433	80,14
Dallas	785,252	707,396 (11%	77,856	3,277,531	2,967,571	309,960	3,277,531	3,109,058	168,47
Southwest										
Los Angeles #1	687,095	654,341 (5%	32,754	4,551,972	3,979,078	572,894	4,551,972	4,018,653	533,3
Los Angeles #2	785,252	725,081 (8%	60,171	6,566,006	5,970,759	595,246	6,566,006	6,156,180	409,8
Total Revenue	4,608,367	4,469,332 (3%	139,034	35,166,894	32,826,228	2,340,666	35,166,894	33,673,378	1,493,53

ncisco #1 San Fr

900 445 784,777

616,769 872,322

160,588 3,334,904

> 980 103 42,823

1,022,926



RET15 – Profit & Loss Report – Stores Consolidated

This example shows a Profit and Loss report with stores across the columns and a consolidated total. The report can be run for selected stores and for any month and year. The charts located at the top of the report helps the user to easily analyze revenues and Gross Margin for each of the selected stores.

Solver P&L Consolidation Report Entity: X00 Solver Holding Period: February, 2022 Scenario: ACT Actuals Seattle #1 Seattle #1 New York #1 Chicago #2 Soston Atlanta #1 0 S.000.000		Seattle San Francisco Sun Francisco New York Soo Chicago Bost Adlanta	#1 #1 #1 #2 #2 #1	00000 4.000,01	20 6.000,000							
Account Description	Atlanta #1	Atlanta #2	Boston	Chicago #1	Chicago #2	Dallas	Los Angeles #1	Los Angeles #2	New York #1	New York #2	San Francisco #1	s
Revenue												Γ
40005 Furniture Revenue	1,473,574	1,032,368	1,357,949	1,433,589	542,562	1,231,240	1,236,365	751,035	1,093,511	671,194	1,191,201	
40007 Dining and Entertainment Revenue	1,104,166	805,425	1,097,909	1,190,105	527,466	926,615	996,569	665,498	901,711	638,874		
40010 Kitchen and Food Revenue	878,597	638,661	868,005	938,886	411,267	737,036	788,083	522,370	711,752	498,866		
40015 Bed and Bath Revenue	1,378,166	974,262	1,292,067	1,372,545	540,586	1,152,629	1,175,549	730,576	1,045,284	665,007	1,137,547	
40040 Other Revenue	224,114	163,855	223,794	242,927	108,489	188,123	203,104	136,291	183,995	131,279		
Total Revenue	5,058,618	3,614,571	4,839,725	5,178,052	2,130,371	4,235,644	4,399,670	2,805,770	3,936,253	2,605,220	4,278,871	
Cost of Sales												Г
50010 Store Cost of Sales	1,168,149	895,474	1,270,973	1,416,870	722,667	985,799	1,149,822	843,944	1,066,057	860,984	1,151,431	
							,=,	/				
50040 Other Cost of Sales	59,764	43,695	59,679	64,781	28,931	50,166	54,161	36,345	49,065	35,008	53,215	



RET16 – P&L Actual versus Budget

This Profit & Loss report is an example that compares Actual and Budget data for the current month, including variance. It also compares with the same month for the prior year as well as year-to-date information.

solve	r											
P&L Va	ariance R	eport										
Entity:	X00	Solver Online Sales										
Store:	ATL01	Atlanta #1										
Scenario:	BUD	Budgets										
			Dec-2022	Actual vs BU	D	Dec 2022 vs 2	2021 Actual	2022 YTD	Actual v	s BUD	2022 vs 2021	YTD Actual
	Account Description		Actual		iance(%)	2021 Actual	Variance(%)	Actual	BUD	Variance	2021 Actual	Variance
Revenue												
4000	05 Furniture Re	evenue	2,529,535	2,522,748 🔘	0.3%	2,451,650 (3.1%	18,849,889	21,134,096	(2,284,207)	20,289,517	(1,439,628
4000	07 Dining and B	Entertainment Revenue	1,883,921	1,904,932 🔘	-1.1%	1,796,258 (.7%	14,158,449	15,523,019	(1,364,570)	14,865,587	(707,138
40010 Kitchen and Food Revenue			1,500,463	1,518,798 🔘	-1.2%	1,432,152 (.6%	11,265,846	12,378,640	(1,112,794)	11,852,292	(586,446
4003	15 Bed and Bat	th Revenue	2,341,532	2,419,779 🔘	-3.3%	2,281,734 (2.6%	17,459,107	19,865,977	(2,406,870)	18,883,312	(1,424,205
4004	40040 Other Revenue		382,311	378,488 🔘	1.0%	364,106 (.8%	3,163,958	3,144,474	19,484	3,013,295	150,663
	Total Revenue		8,637,762	8,744,745 🔘	-1.2%	8,325,900 (3.6%	64,897,249	72,046,206	(7,148,957)	68,904,003	(4,006,754
Cost of Sa	es											
500	10 Store Cost o	of Sales	1,989,206	1,898,305 🔘	-4.8%	1,844,806 (-7.8%	15,114,711	16,089,504	974,793	15,267,358	152,647
5004	40 Other Cost o	of Sales	101,950	103,989 🔘	2.0%	97,095 (-5.0%	843,723	833,780	(9,943)	803,544	(40,179
Т	otal Cost of Sa	les	2,091,156	2,002,294 🔘	-4.4%	1,941,901 (-7.7%	15,958,434	16,923,284	964,850	16,070,902	112,468
	Gross Marg	gin	6,546,606	6,742,451 🔘	-3.0%	6,383,999(2.5%	48,938,815	55,122,922	(6,184,107)	52,833,101	(3,894,286
Expenses			T T									
	10 Salaries		1,529,247	1,483,370 🔘	-3.1%	1,456,426 (-5.0%	12,655,837	12,486,673	(169,164)	12,053,178	(602,659
6002	20 Overtime		127,437	123,614 🔘	-3.1%	121,369 (<u> </u>	1,054,651	1,047,498	(7,153)	1,004,431	(50,220
6003	30 Bonuses		101,950	99,911 🔘	-2.0%	97,095 (-5.0%	843,723	833,114	(10,609)	803,544	(40,179
6050	DO FICA		229,387	227,093 🔘	-1.0%	218,464 (-5.0%	1,898,377	1,890,389	(7,988)	1,807,977	(90,400
605	10 Other Fringe	e Benefits	229,387	229,387 🔘	0.0%	218,464 (-5.0%	1,898,377	1,886,386	(11,991)	1,807,977	(90,400
6052	60520 Pension Expenses		76,462	76,462 🔘	0.0%	72,821 (-5.0%	632,792	627,919	(4,873)	602,659	(30,133
6053	30 Workers Cor	mpensation	101,950	98,892 🔘	-3.1%	97,095 (-5.0%	843,723	836,593	(7,130)	803,544	(40,179



RET17 – Balance Sheet

This Balance Sheet example shows data for the current month, prior month and closing balance for the prior year, including the year-to-date change.

Solver Holding				
	February, 2022	January, 2022	December, 2021	YTD Change
ASSETS				
Current Assets				
Cash & Equivalents	111,390,169	104,189,231	96,818,918	14,571,251
Accounts Receivable	13,260,701	12,403,452	11,526,032	1,734,669
Prepaid Expenses	5,304,285	4,961,386	4,610,415	693,870
Other Current Assets	5,304,285	4,961,386	4,610,415	693,870
Total Current Assets	135,259,440	126,515,455	117,565,780	17,693,660
Property & Equipment				
Building	66,303,511	62,017,268	57,630,172	8,673,339
Equipment	45,086,397	42,171,749	39,188,521	5,897,876
Computer	31,825,684	29,768,287	27,662,480	4,163,204
Accumulated Depreciation	39,782,093	37,210,350	34,578,094	5,203,999
Net Property & Equipment	182,997,685	171,167,654	159,059,267	23,938,418
Long-Term Account Receivables	37,129,971	34,729,673	32,272,897	4,857,074
Other Long-Term Receivables	31,825,684	29,768,287	27,662,480	4,163,204
Goodwill	0	0	0	0
Other Long-Term Assets	79,564,221	74,420,727	69,156,211	10,408,010
TOTAL ASSETS	466,777,001	436,601,796	405,716,635	61,060,366
LIABILITIES				
Current Liabilities				
Accounts Davable	39 782 11/	37 210 366	3/1 578 106	5 204 008



RET20 – New Store Simulation to Create a Forecast

This report example is interactive and provides a tool where the user automatically can create a forecasted Profit & Loss for a Planned store by copying data from a similar store (selected from a drop down list) and store the data in the Solver Data Warehouse. The opening of the new store can quickly be changed in the yellow box in the upper left corner of the report.

SOIVER Simulation Solver Holding Atlanta #1 Budgets January	<= Original Start Month	enses Base	d on Stor	re Openi	ng									
	<= Updated Start Month													
Acct	Description	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	Recalc'ed	2022
	•	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
40005	Furniture Revenue	1,498,204	1,463,762	1,478,852	1,513,649	1,580,046	1,633,307	1,775,155	1,793,086	1,864,100	1,972,395	2,038,792	2,522,748	21,134,096
40007	Dining and Entertainment Revenue	1,097,694	1,083,515	1,083,515	1,154,276	1,146,081	1,160,780	1,313,487	1,287,732	1,352,118	1,445,121	1,493,768	1,904,932	15,523,019
40010	Kitchen and Food Revenue	875,188	899,144	899,144	884,211	895,307	935,028	1,026,705	1,037,076	1,088,930	1,152,191	1,166,918	1,518,798	12,378,640
40015	Bed and Bath Revenue	1,437,492	1,376,357	1,432,535	1,437,492	1,499,949	1,504,906	1,603,052	1,668,812	1,769,603	1,799,344	1,916,656	2,419,779	19,865,977
40040	Other Revenue	231,681	219,632	221,873	233,975	229,967	247,421	253,196	263,663	268,541	287,130	308,907	378,488	3,144,474
	Total Revenue	5,140,259	5,042,410	5,115,919	5,223,603	5,351,350	5,481,442	5,971,595	6,050,369	6,343,292	6,656,181	6,925,041	8,744,745	72,046,206
50010	Store Cost of Sales	1,162,227	1,158,220	1,124,155	1,173,849	1,200,834	1,192,151	1,348,986	1,349,253	1,416,716	1,484,178	1,580,630	1,898,305	16,089,504
50040	Other Cost of Sales	59,335	59,166	59,764	59,947	61,324	62,744	68,215	68,904	72,349	78,114	79,929	103,989	833,780
	Total Cost of Sales	1,221,562	1,217,386	1,183,919	1,233,796	1,262,158	1,254,895	1,417,201	1,418,157	1,489,065	1,562,292	1,660,559	2,002,294	16,923,284
	Gross Margin	3,918,697	3,825,024	3,932,000	3,989,807	4,089,192	4,226,547	4,554,394	4,632,212	4,854,227	5,093,889	5,264,482	6,742,451	55,122,922
60010	Salaries	908,373	878,526	905,420	890,022	929,255	979,984	1,012,783	1,054,653	1,085,238	1,160,119	1,198,930	1,483,370	12,486,673
60020	Overtime	77,991	72,463	75,451	75,697	76,656	80,856	87,009	86,130	94,128	98,611	98,892	123,614	1,047,498
60030	Bonuses	60,558	59,166	57,971	59,947	60,699	63,391	67,519	68,201	75,303	78,888	81,560	99,911	833,114
60500	FICA	137,632	134,468	134,468	140,385	142,205	144,088	156,616	156,616	161,125	174,018	181,675	227,093	1,890,389
60510	Other Fringe Benefits	139,008	130,434	133,123	137,632	143,613	141,177	151,918	159,780	162,786	174,018	183,510	229,387	1,886,386
60520	Dension Evnenses	44 502	13.177	1/ 822	/5/19	15 524	/17.059	52 205	53.260	55 370	57.426	67 292	76.462	627 010
	Directions RevenueExpenses									•				

vroll Limit SSI 106,800

ayroll Limit

75,000



60530

Workers Compensation

RET20 – Corporate Assumptions Form

This form captures budget assumptions that drive other budgets such as labor.

solve	r			
Assumpti	ons Form			
Entity:	CORP			
SourceDoo	PRASSUMP			
Scenario:	BUD			
Store:	ZZZ01			
Category:	GLOBAL			
Budget Fo	r:2023			
	FICA	SSI %	Med %	Pay
60500	FICA	7.95%	1.45%	
	OTHER FRINGE EXPENSE	Rate		Pa
60510	Other Fringe Benefits	8.00%		
	PENSION EXPENSE	Rate		
60520	Pension Expenses	8.00%		
	WORKERS COMPENSATION EXPENSE	Rate		

3.00%



RET51 – Sales Commission Input Form

This form captures the ability to input budgeted commission payout by the different commission levels.

	r on Commission	n Grid Form					
Entity:	CORP						
Scenario:	BUD						
Category:	GLOBAL						
Store:	ZZZ01						
Budget For	: 2023						
Commissio	n Payout Levels	(Level 1 Production \$ = 0)	Pro	duction \$	Payout %	(Leave unused	levels blank
Commissio	n Payout Levels Commission -		Pro \$	duction \$ 100,000	Payout % 10.0%	•	levels blank
Commissio		Level 1		-	-		levels blank
Commissio	Commission -	Level 1 Level 2	\$	100,000	10.0%		levels blank
Commissio	Commission - Commission -	Level 1 Level 2 Level 3	\$ \$	100,000 90,000	10.0% 11.0%		levels blank
Commissio	Commission - Commission - Commission -	Level 1 Level 2 Level 3 Level 4	\$ \$ \$	100,000 90,000 110,000	10.0% 11.0% 12.0%		levels blank
Commissio	Commission - Commission - Commission - Commission -	Level 1 Level 2 Level 3 Level 4 Level 5	\$ \$ \$ \$	100,000 90,000 110,000 130,000	10.0% 11.0% 12.0% 13.0%		levels blank
Commissio	Commission - Commission - Commission - Commission - Commission -	Level 1 Level 2 Level 3 Level 4 Level 5 Level 6	\$ \$ \$ \$	100,000 90,000 110,000 130,000 140,000	10.0% 11.0% 12.0% 13.0% 14.0%		levels blank
Commissio	Commission - Commission - Commission - Commission - Commission -	Level 1 Level 2 Level 3 Level 4 Level 5 Level 6 Level 7	\$ \$ \$ \$ \$	100,000 90,000 110,000 130,000 140,000 160,000	10.0% 11.0% 12.0% 13.0% 14.0% 15.0%		levels blank
Commissio	Commission - Commission - Commission - Commission - Commission - Commission -	Level 1 Level 2 Level 3 Level 4 Level 5 Level 6 Level 7 Level 8	\$ \$ \$ \$ \$ \$ \$	100,000 90,000 110,000 130,000 140,000 160,000 175,000	10.0% 11.0% 12.0% 13.0% 14.0% 15.0% 16.0%		levels blank



RET52 – Commission Staff Input Form

This form takes the commission assumptions to calculate out the budgeted commission and other labor related costs for each employee.

Commission Staff In															
Scenario:	BUD														
Entity:	X00														
Category:	MAIN														
Store:	ATL01														
Year:	2023														
						2023	2023	2023					2023	2023	2023
					Termination		Projected	Payout %	Curent	Increase					
	Employee	e Title	Hire Date	Hire Month	Month (Lookup)	Allocated Revenue %	Revenue Production	Based On	Annual	Month	• •/	12 Month	Annual	Total	Budgeted Production
Name				(Lookup)	(соокир)	Revenue %		Revenues	Salary	(Lookup)	Increase %	Salary		Compensation	
I.J. Santana	1039	Sales Manager	04/04/2004				-	0.0%	65,000				65,000	65,000	0
Jack LaRoche	1044	Salesperson	05/03/2008				-	0.0%	36,000				36,000	36,000	(
Matt Ellis	1078	Salesperson	05/05/2005				-	0.0%	36,000				36,000	36,000	(
Carlos Jones	1166	Salesperson	07/07/2007				-	0.0%	36,000				36,000	36,000	(
Ervin Raburn	1221	Salesperson	01/01/2001				-	0.0%	36,000				36,000	36,000	(
Brian Thames	1238	Salesperson	05/05/2005				-	0.0%	36,000				36,000	36,000	(
Brad Wolf	1263	Salesperson	07/15/2008				-	0.0%	36,000				36,000	36,000	0
Sales - To Be Hired #1	9991							0.0%					0		c
Sales - To Be Hired #2	9992						-	0.0%					0	-	0
	9993							0.0%					0		C



RET53 – Non-Commission Staff Input Form

This form calculates out the budgeted labor related costs for non-commission staff.

Non-Commission Payro														
Entity:	Solver Holdi													
	Atlanta #1													
	Budgets													
	2023													
	Employee		Hire	Hire	Separation	Current	Override	Current	Base	Change	%			Yr -
Employee Name	ID#	Business Title	Date	Month	Month	FTE	FTE	Rate	Salary	Month	Change	Target Bonus	Overtime	Total Cor
Exempt:														
Isaac Montero	1007	Office Manager	06/06/06		FEB	1.00		38000	38,000			4500		
Luis Pierzynski	1008	Vice President	05/05/05			1.00		175000	175,000			35000		
Michael Carroll	1088	Financial Analyst	05/05/05			1.00		54000	54,000			8000		
Nyjer Fontenot	1091	Accountant	01/01/01			1.00		54000	54,000			8000		
Brad Ryan	1094	FP&A Manager	05/03/08			1.00		54000	54,000			8000		
Matt McLouth	1167	Store Manager	06/06/06			1.00		85000	85,000			25000		
Jaff Gardner	1189	Accountant	04/04/04			1.00		54000	54,000			8000		
Craig Liriano	1302	HR Coordinator	04/12/04			1.00		38000	38,000			4500		
Fausto Hammel	1327	HR Director	06/06/06			1.00		90000	90,000			16000		
Victor Maloney	1364	Purchasing Coordinator	05/03/08			1.00		38000	38,000			4500		
Rob Silva	1392	Purchasing Coordinator	04/12/04			1.00		38000	38,000			4500		
Billy Westbrook	1402	COO	04/12/04			1.00		165000	165,000			21000		
Aubrey Perez	1412	Purchasing Manager	04/12/04			1.00		54000	54,000			8000		
Exempt - To Be Hired #1	9981					Γ			0					
Exempt - To Be Hired #2	9982								0					
Exempt - To Be Hired #3	9983								0					
Non-exempt:														
Chris Molina	1006	Administrative Assistant	07/07/07			1.00		12.5	26,000			4500		



RET54 – Taxes and Benefits Form

This form calculates out the budgeted taxes and benefits for each employee.

solver										
Payroll Taxes and Be	nefits									
Scenario: SourceDoc Entity:	BUD PTEB X00									
Category: Store: Year:	STAT ATLO1 2023		SSI RATE 7.95%		OTHER FRINGE RATE 8.00%		PENSION RATE 8.00%		Worker's Comp Contribution % 0.03	
		1	MEDICARE RATE 0.0145 SSI LIMIT 106800		OTHER FRINGE LIMIT 75000					
Name	Employee Code	2023 Total Compensation		2023 FICA		2023 Other Fringes		2023 Pensions	2023 Profit Sharing Rate	2023 Profit Sharin
Exempt Employees:										
Isaac Montero	1007	42,500		3,995		3,400		3,400		1275.0000
Luis Pierzynski	1008	210,000		11,536		6,000		16,800		63
J.J. Santana	1039	187,137		11,204		6,000		14,971		5614.1050
Jack LaRoche	1044	21,000		1,974		1,680		1,680		6
Matt Ellis	1078	50,804		4,776		4,064		4,064		1524.1339
Michael Carroll	1088	62,000		5,828		4,960		4,960		1860.0000
Nyjer Fontenot	1091	62,000		5,828		4,960		4,960		1860.0000
Brad Ryan	1094	62,000		5,828		4,960		4,960		1860.0000
Carlos Jones	1166	36,000		3,384		2,880		2,880		10



RET55 – Estimated Unit Selling Price Form

This input form allows for the input of the budgeted selling price and the estimated cost per product.

Forecast Average Selling Price		
Year: 2023		
Scenario: BUD		
	Selling	Est.
	Price	Cost
Bed & Bath		
SER001 King Super Bed	1000	650
SER002 Queen Platform Bed	1199.99	610
SER003 Bath Robes	99.99	49.995
Dining & Entertainment	70.00	20.005
DWA001 Table Cloth Galore	79.99	39.995
MAI001 Napkins de Silky	69.99	34.995
Furniture		
BUD001 Floating Sky Chair	399.99	199.995
CUS001 Captain's Table	799.99	399.995
DAS001 Mega Party Table	699.99	349.995
Kitchen & Food		
orrupped of floord	79.99	29 995
OTH001 Chef's Sillverware	/5.55	55.555



RET56 – Projected Sales by Item Form

This input automatically brings in the budgeted selling price and estimated cost from the previous form. This input form captures the number of quantity per product at the weekly level to come up with an overall sales revenue projection.

🖬 Data Warehouse 🗸													ø Edit	DELETE	EXPORT	TO EXCEL F	RINT C	(E) OMMENT	< SHARE S	END TO ARC	HIVE H
Report parameters 🖌																					
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										r										-	
SOIVER Projected Sales by Item Year: ### Store: ATL01 - Atlanta #1 Scenario: BUD																					
	Selling	Martin at Martin -	Jan	14/1- 4	Tabel	14 F 144		Feb k-7 Wk-8	Tabl	Jarly C		Mar			Tabal 1		t. er la	Apr	14/1- 47	Tabal	14/1-
Bed & Bath	Price	Wk - 1 Wk - 2	2 WK-3	WK-4	Total \	WK-5 W	K-0 W	K-/ WK-8	iotal	W/K - 9	WVK - 10	WK - 11 W	- 12 WK	- 15	iotai	WK - 14 W	к - 15 \	VVK - 16	VVK - 1/	iotāl	VVK -
SER00:King Super Bed SER00:Queen Platform Bed SER00:Bath Robes	\$ 1,000.00 \$ 1,199.99 \$ 99.99	5 3 7	4 7	2 4 6	14 18 26	3 2 5	3 5 3	4 2 3 4	11	4	5	4 4 5	5 2 5	4 3 8	24 18 30	5 4 6	4 3 8	5 4 7	6 3 7	20 14 28	
Total Bed & Bath		15 14	4 17	12	58	10	11	9 8	38	8 17	15	13	12	15	72	15	15	16	16	62	
Dining & Entertainment																					
DWA0CTable Cloth Galore MAI00 Napkins de Silky	\$ 79.99 \$ 69.99	9 7		9 8	33 31	5	6 7	4 6				5 8	6 8	8	27 37	5	4	5 8	6 7	20 29	
Total Dining & Entertainn	nent	16 16	6 15	17	64	10	13	10 14	47	7 12	9	13	14	16	64	13	10	13	13	49	
Furniture								_													
BUD00Floating Sky Chair CUS00 Captain's Table DAS00 Mega Party Table	\$ 399.99 \$ 799.99 \$ 699.99	5 3 3	3 3	3 1 3	16 10 12	4 3 5	5 5	4 6	15	5 5	6	4 6 4	3 8 9	7 8 4	25 33 29	5	6 6 8	4 7 5	3 7 9	18 25 27	
Total Furniture		11 1:	1 9	7	38	12	16	13 1	56	5 15	i 19	14	20	19	87	15	20	16	19	70	
Kitchen & Food				-													20				
OTHOOChef's Sillverware REPOO Betty's Big Plates	\$ 79.99 \$ 69.99		3 2 3 2	1	9	5	6 5	3 3				6 5	7 4	6 4	30 21	5	6 4	6 6	7	24 17	
Total Kitchen & Food		5 6	6 4	3	18	9	11	6 4	30	10	9	11	11	10	51	8	10	12	11	41	
		47 47	7 45	39	178	41	51	38 41	171	1 54	52	51	57	60	274	51	55	57	59	222	_

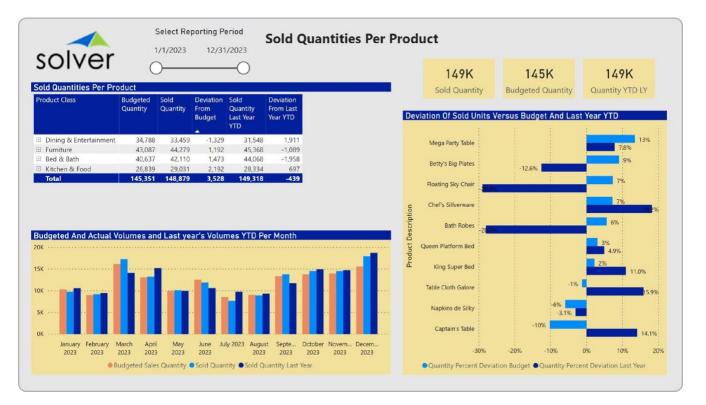


Retail Power BI Dashboards

Retail Price and Volume Variance:



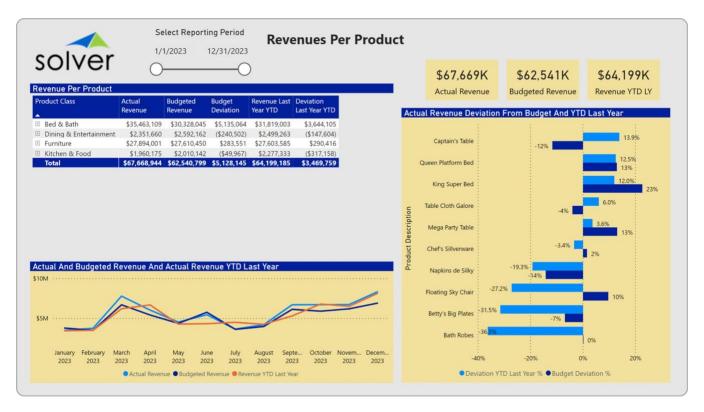
Retail Sold Quantities per Product:



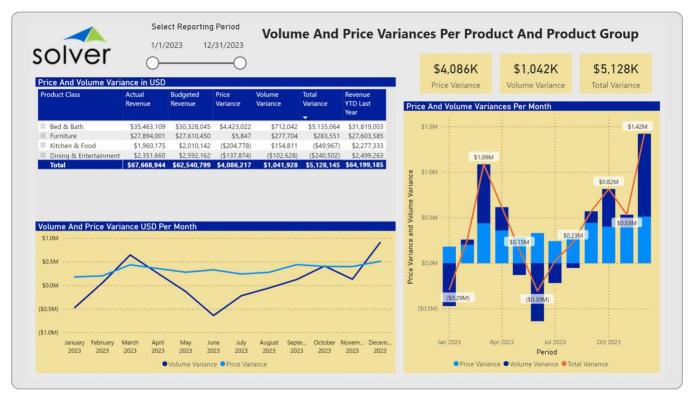
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Retail Revenues per Product:



Retail Volume & Price per Product:



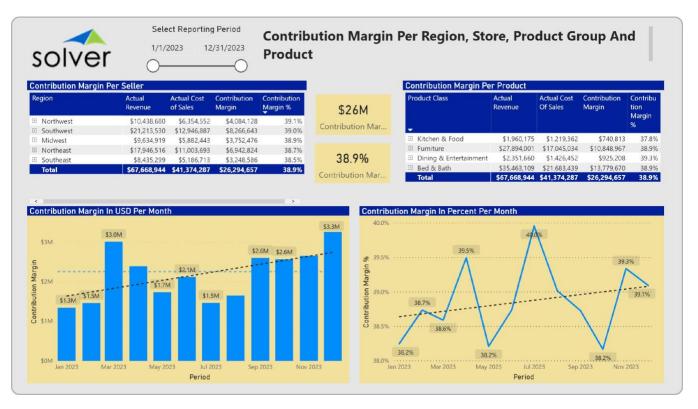
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Retail Volume & Price per Region and Store:

		0						\$4,086K Price Variance	\$1,042K Volume Variance	\$5,128K Total Variance
rice And V	olume Varia	nce in USD						Price And Volume	Variances Per Month	
Region	Revenue Outcome	Revenue Budget	Price Variance	Volume Variance	Total Variance	Total Variance	Revenue YTD Last Year	\$1.5M		\$1.42M
 Northwest Midwest Southwest Southeast Northeast Total 	\$9,634,919 \$21,213,530 \$8,435,299 \$17,946,516	\$9,245,343 \$8,886,136 \$19,709,096 \$7,845,597 \$16,854,627 \$62,540,799	\$633,699 \$573,440 \$1,283,042 \$509,595 \$1,086,441 \$4,086,217	\$559,638 \$175,343 \$221,392 \$80,107 \$5,448 \$1,041,928	4 .1== .1===	12.91% 8.43% 7.63% 7.52% 6.48% 8.20%	\$20,353,314 \$7,845,896	Price Variance and Volume Va	09M 50.15M 50.22	50.52M
olume And \$1M	Price Varia	nce in USD P	er Month					Line Solution (\$0.29M)		
\$0M ····			~				\sim		(\$0.30M)	

Retail Contribution Margin:

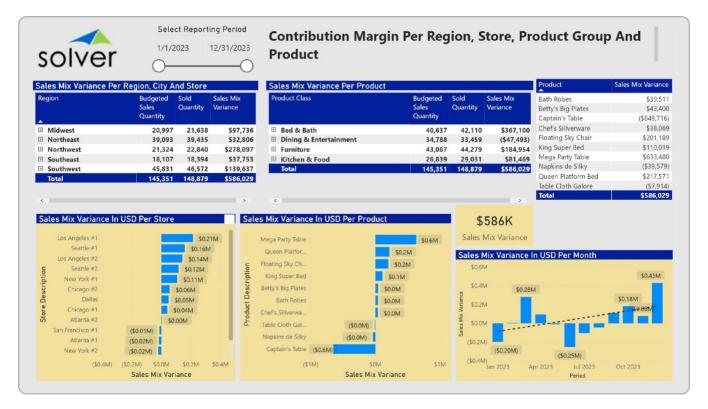


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Retail Sales Mix:



Retail Revenue per FTE:

\$0.5M	\$0.79M		Per Employee					\$470K e Revenue Per FTE		\$183K e Margin Per FTE
\$0.5M						\$0.87M	Revenue Per FTE	By Store	Contribution Mar	gin Per FTE By Store
		0.62M			\$0.69M	30.07M		100%		100%
	\$0.30M	\$0.461	4 \$0.36M		0.67M. \$0.26M	\$0:34M	New York #1	\$831K	New York #1	\$323K
\$0.15M	~	\$0.171	4 \$0.14M			_	Seattle #1	\$625K	New York #2	\$245K
\$0.0M . \$0.14M			\$0.22M		0.26M		New York #2	\$615K	Seattle #1	\$242K
Jan 2023 N	Mar 2023	May 20	23 Jul 2023 Period	Se	p 2023 Nov	/ 2023				
Region	Numb	Average	Average	Period	Average A	verage	Los Angeles	\$547K	Los Angeles	\$209K
	er of	Revenue	Contribution		Revenue Per C	ontribution	Dallas	\$546K	Dallas	\$208K
	FTE		Margin Per FTE			/largin Per TE	Boston	\$544K	Chicago #1	\$206K
Southeast	24	\$351,471	\$135,358	202312	\$57,994	\$22,671	Chicago #1	\$540K	Boston	\$203K
Southwest	50	\$424,271	\$165,333	202303	\$54,230	\$20,928	Atlanta #2	\$492K	Atlanta #2	\$191K
Northwest	22	\$474,485	\$185,642	202311	\$46,881	\$18,443	San Francis		Chicago #2	
I Midwest	20	\$481,746	\$187,624	202310	\$46,802	\$17,864		\$436K		\$172K
Northeast Total	28	\$640,947 \$469,923	\$247,958 \$182,602	202309 202304	\$46,687 \$42,123	\$18,082 \$16,637	Chicago #2	\$434K	San Francisc	\$172K
Total	144	\$409,923	\$102,002	202304	\$42,123	\$16,637 \$14,740	Seattle #2	\$404K	Seattle #2	\$159K
				202305	\$31,613	\$12,079	Los Angeles	\$379K	Los Angeles	\$146K
				202308	\$29,388	\$11,466				
				202302	\$26,243	\$10,166	San Francis	\$333K	San Francisc	\$133K
				202307 202301	\$25,497 \$24,418	\$10,187 \$9,339	Atlanta #1	\$122K	Atlanta #1	\$47K

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Retail Revenue per Square Foot:

